## San Juan Island Fire and Emergency Services 2021 Goals

## Administration Goals

- o Initiative A1
  - By Q3-2021, conduct a needs assessment and gap analysis of the District's service areas, including specifics for Town of FH, Outer Islands, and contract Island (Waldron)
- Initiative A2
  - By 31DEC2021, refine scope of partnerships with existing mutual aid partner organizations including emerging educational institutions
- Initiative A3
  - By Q2-2021, develop a comprehensive community interaction plan that supports Community Risk Reduction strategies and education, i.e. web presence, social media, etc.

## Logistics Goals

- o Initiative L1
  - By Q2-2021, refine long-range plans for facilities and fleet to include a station re-location study for Cape and Roche
- o Initiative L2
  - By 30SEP2021, develop a proposal for vehicle replacements or additions consistent with the long-range plan for inclusion into CY2022 budget process or sooner
- Initiative L3
  - Within Q1-2021, propose a plan for relocating Fleet services to Station
    33 and execute the approved plan

## • Operations Goals

- o Initiative 01
  - By Q2-2021, validate and refine deployment plan for response staffing
- o Initiative 02
  - Within Q1-2021, develop a comprehensive training and education plan to include specifics nuances of the Town of FH, close proximity outer islands, and Waldron Island
- Initiative 03
  - By Q4-2021, research alternative funding sources for current and future deployment and staffing models
- Initiative 04
  - By Q2-2021, develop and present a Community Risk Reduction plan to meet the identified gaps from Initiative A1